






## Full programme – week 1

Monday 4 July	Tuesday 5 July	Wednesday 6 July	Thursday 7 July	Friday 8 July	Saturday 9 July
09h30 Arrival of the participants	09h00 – 10h45	09h00 – 10h30	<b>08h30 – Train to Antwerp</b>  <b>Visit to the Belgian Railways</b> <b>Locomotive Workshop</b>    <b>Visit to the Infrabel - BLOK 9</b>    <b>Visit to the Port of Antwerp</b> Guided visit to the Docks    <b>16h30 – Free Time</b>	09h00 – 10h45	09h00 – 10h30
10h00 – 11h00 <b>Opening of the seminar and presentation of the programme and participants</b>	<b>The European Organizations and bodies</b>	<b>International law on carriage by rail</b>		<b>Transport by road</b>	<b>Rolling Stock</b> <i>- Panel discussion</i>
Coffee break	Coffee break	Coffee break		Coffee break	Coffee break
11h15 – 12h15 <b>How to work in a multicultural group - Introduction</b>	11h00 – 12h45 <b>EU Agency for Railways: role and activities</b>	10h45 – 12h15 <b>UNIFE's view on interoperability and efficiency of the EU railway system</b>		<b>Transport by inland waterways</b>	10h45 – 12h45 <b>Intercepting new customers - Eurail experience in the tourism market</b>
Lunch break	Lunch break	Lunch break		Lunch break	Lunch break
14h00 – 15h45 <b>The EU Agency for Railways</b>	13h45 – 16h15 <b>EU Agency for Railways: role and activities</b> <i>Panel discussion, Q &amp; A</i>	13h45 – 16h00 <b>Customers' point of view - Passengers</b> <i>Panel discussion</i>		<b>Transport by air</b>	
Coffee break	Coffee break	Coffee break		Coffee break	
16h00 – 18h00 <b>Guided tour of Bruges</b> <i>Networking</i>	16h30 – 18h00 <b>General project – Introduction &amp; Kick-off</b>	16h15 – 18h15 <b>Competition policy</b>	<b>General project - Working groups</b>		
19h00 Welcome Dinner	19h00 Dinner	19h00 Dinner	Free Dinner	19h00 Dinner	

## Full programme – week 2

Sunday 10 July	Monday 11 July	Tuesday 12 July	Wednesday 13 July	Thursday 14 July	Friday 15 July
Day off	09h00 – 9h30 <b>CER's view on railway transport in Europe</b>	07h30 – Train to Brussels  <b>EUROPEAN PARLIAMENT</b>    <b>EUROPEAN COMMISSION</b>    <b>16h30 – Free Time</b>	09h00 – 10h30 <b>Safety Culture</b>	09h00 – 11h00 <b>Role and position of UIC</b>	09h30 - 12h45 <b>Presentation of the results of the General projects &amp; evaluation session</b>  12h45 – 13h00 <b>Closure, ETCR Alumni and awarding of certificates</b>
	09h30 – 10h00 <b>EIM's view on railway transport in Europe</b>		10h45 – 12h45 <b>European intermodal ticketing - Panel discussion</b>	11h15 – 12h45 <b>Marketing Pillar</b>	
	10h00 – 10h30 <b>ALLRAIL's view on railway transport in Europe</b>		Lunch break	Lunch break	
	Coffee break		Lunch break	Lunch break	
	11h00 – 12h45 <b>Cybersecurity &amp; Digitalisation in Railways Panel discussion</b>		14h00 – 15h30 <b>Case study - Cross-border rail infrastructure in the Baltic states</b>	14h00 – 16h00 <b>Case studies - Competition in rail, new business models</b>	
	Lunch break		Coffee break	Coffee break	
	14h00 – 16h00 <b>Financing public rail services</b>		15h45 – 18h00 <b>General project - Practical Exercise</b>	16h15 – 18h00 <b>General project - Practical Exercise</b>	
	Coffee break		19h00 Dinner	19h00 Closing BBQ - Networking	
	16h15 – 18h00 <b>General project - Practical Exercise</b>	19h00 Dinner	19h00 Closing BBQ - Networking	Check-out & departure	
	19h00 Dinner	Free Dinner			